East Marlborough Township
Chester County, Pennsylvania

2026 PRELIMINARY BUDGET

BOARD APPROVED: NOVEMBER 12, 2025

FUND BALANCE SUMMARY
2026 PRELIMINARY BUDGET

OPERATING FUNDS	Beginning Balance	Revenue	Transfers In	Expenses	Transfers Out	Ending Balance
General	$ 3,013,111	$ 3,338,506	*$ 889,471*	$ 3,694,153	*$ 503,500*	$ 3,043,435
Operating Reserve	$ 879,828	$ 26,400			*$ 375,000*	$ 531,228
Capital Improvement	$ 1,637,379	$ 90,000	*$ 500,000*	$ 1,209,000	*$ -*	$ 1,018,379
OPERATING FUNDS TOTAL	**$ 5,530,318**	$ 3,454,906	*$ 1,389,471*	$ 4,903,153	*$ 878,500*	**$ 4,593,042**
RESTRICTED FUNDS						
Sewer - Unrestricted	$ 355,838	$ 1,548,137	*$ 631,355*	$ 1,717,108	*$ 462,384*	$ 355,838
Sewer - Restricted	$ 2,969,962	$ -	*$ -*	$ -	*$ 631,355*	$ 2,338,607
Fire & Emergency Services	$ 1,094,619	$ 2,152,792	*$ 2,000*	$ 1,693,575	*$ -*	$ 1,555,836
Liquid Fuels	$ 164,233	$ 354,290	*$ -*	$ 339,000	*$ -*	$ 179,523
Parks	$ 99,613	$ 4,200	*$ 40,000*	$ 45,200	*$ 52,087*	$ 46,526
Open Space	$ 1,919,373	$ 218,261	*$ -*	$ 2,000	*$ 39,000*	$ 2,096,634
Library	$ 66,464	$ 145,267	*$ -*	$ 150,000	*$ -*	$ 61,731
RESTRICTED FUNDS TOTAL	**$ 6,670,102**	$ 4,422,947	*$ 673,355*	$ 3,946,883	*$ 1,184,826*	**$ 6,634,695**
TOTAL OF ALL FUNDS	**$ 12,200,420**	$ 7,877,853	*$ 2,062,826*	$ 8,850,036	*$ 2,063,326*	**$ 11,227,737**
Non-budgeted funds						
Land Trust	$ 773,110	$ -	$ -	$ -	$ -	$ 773,110
Rebill	$ 131,800	$ 120,000	$ -	$ 115,000	$ -	$ 136,800
Willowdale Chapel Escrow	$ 119,390		$ -	$ -	$ -	$ 119,390
	$ 1,024,300	$ 120,000	$ -	$ 115,000	$ -	$ 1,029,300
GRAND TOTAL	$ 13,224,720	$ 7,997,853	$ 2,062,826	$ 8,965,036	$ 2,063,326	$ 12,257,037

EAST MARLBOROUGH TOWNSHIP, CHESTER COUNTY

2026 PRELIMINARY BUDGET

GENERAL FUND

No Tax Increase Total Millage = 1.75	2028 ESTIMATED PROJECTIONS	2027 ESTIMATED PROJECTIONS	2026 PRELIMINARY BUDGET	2025 ADOPTED BUDGET	2025 ACTUAL 11/3/2025	2025 PROJECTED YEAR END	2024 ACTUAL	2023 ACTUAL	2022 ACTUAL
FUND BALANCE - 1/1/YYYY	**$ 2,792,529**	**$ 3,043,434**	**$ 3,013,111**		**$ 2,601,133**	**$ 2,601,133**	**$ 2,955,739**	**$ 2,267,047**	**$ 3,476,181**
REVENUE									
301.000 · Real Estate Taxes									
301.100 · Real Estate Taxes (1.75 Mils)	$ 1,345,000	$ 1,345,000	$ 1,338,000	$ 1,316,300	$ 1,337,729	$ 1,338,000	$ 817,839	$ 807,873	$ 813,935
301.400 · Delinquent Real Estate Taxes	$ 10,424	$ 10,210	$ 10,000	$ -	$ 8,923	$ 10,000	$ 32,939	$ 21,209	$ 27,598
Total 301.000 · Real Estate Taxes	$ 1,355,424	$ 1,355,210	$ 1,348,000	$ 1,316,300	$ 1,346,652	$ 1,348,000	$ 850,778	$ 829,081	$ 841,533
303.000 · Special Levy Taxes									$ 5,463
303.105 · Unionville Street Light Taxes	$ 4,100	$ 4,100	$ 4,100	$ 3,700	$ 4,142	$ 4,200	$ 4,045	$ 3,995	$ 3,987
Total 303.000 · Special Levy Taxes	$ 4,100	$ 4,100	$ 4,100	$ 3,700	$ 4,142	$ 4,200	$ 4,045	$ 3,995	$ 9,450
310.000 · Local Tax Enabling Act									
310.100 · Real Estate Transfer Tax (0.005% of sale price)	$ 420,281	$ 416,120	$ 412,000	$ 420,000	$ 397,610	$ 400,000	$ 431,203	$ 543,449	$ 771,056
310.500 · Local Services Tax ($52/yr per employee working in EMT)	$ 250,000	$ 250,000	$ 250,000	$ 220,000	$ 273,111	$ 273,111	$ 277,489	$ 224,880	$ 193,297
Total 310.000 · Local Tax Enabling Act	$ 670,281	$ 666,120	$ 662,000	$ 640,000	$ 670,721	$ 673,111	$ 708,693	$ 768,329	$ 964,353
321.000 · Business Licenses & Permits									
321.300 · Cable/Internet Franchise Fee	$ 140,194	$ 144,530	$ 149,000	$ 140,000	$ 112,373	$ 149,000	$ 155,909	$ 164,719	$ 168,546
Total 321.000 · Business Licenses & Permits	$ 140,194	$ 144,530	$ 149,000	$ 140,000	$ 112,373	$ 149,000	$ 155,909	$ 164,719	$ 168,546
331.000 · Fines									
331.100 · District Court Fines	$ 7,000	$ 7,000	$ 6,000	$ 5,000	$ 5,006	$ 6,000	$ 14,005	$ 15,613	$ 3,347
331.130 · State Police Fines	$ 3,000	$ 3,000	$ 3,000	$ 3,000	$ 1,654	$ 3,000	$ 2,004	$ 3,790	$ 4,523
331.150 · Local Police Fines	$ 500	$ 500	$ 500	$ 250	$ 310	$ 750	$ 770	$ 135	$ 250
Total 331.000 · Fines	$ 10,500	$ 10,500	$ 9,500	$ 8,250	$ 6,970	$ 9,750	$ 16,780	$ 19,538	$ 8,120
341.000 · Interest Earnings									
341.100 · Interest Earnings	$ 105,000	$ 106,000	$ 110,000	$ -	$ 93,601	$ 112,000	$ 132,810	$ 130,373	$ 35,310
Total 341.000 · Interest Earnings	$ 105,000	$ 106,000	$ 110,000	$ -	$ 93,601	$ 112,000	$ 132,810	$ 130,373	$ 35,310
342.000 · Rents & Royalties									
342.100 · 365 W Street Rd - Lease Rent	$ 1,200	$ 1,200	$ 1,200	$ 1,200	$ 1,200	$ 1,200	$ 2,400	$ 540	$ -
342.200 · Post Office Rent	$ 26,400	$ 26,400	$ 26,400	$ 26,400	$ 24,340	$ 26,400	$ 26,400	$ 26,400	$ 26,400
342.530 · Crown Castle (879417)	$ 58,000	$ 58,000	$ 58,000	$ 72,000	$ 47,647	$ 58,000	$ 55,194	$ 83,567	$ 51,030
342.531 · AT&T (806148)	$ 25,500	$ 25,500	$ 25,500	$ 64,000	$ 19,242	$ 25,500	$ 25,758	$ 27,069	$ 24,279
342.532 · Global Signal (Sprint)	$ -	$ -	$ -	$ -	$ -	$ -	$ 65,992	$ 69,905	$ 66,355
342.533 · American Tower (093710)	$ 86,500	$ 86,500	$ 86,500	$ 74,000	$ 63,530	$ 86,500	$ 114,842	$ 79,727	$ 101,605
342.534 · CC Holdings (840536)	$ 109,500	$ 109,500	$ 109,500	$ 45,000	$ 90,937	$ 109,500	$ -	$ -	$ -
Total 342.000 · Rents & Royalties	$ 307,100	$ 307,100	$ 307,100	$ 282,600	$ 246,896	$ 307,100	$ 290,586	$ 287,208	$ 269,669
354.000 · State Capital & Operating Grant									
354.030 · PennDOT Snow/Ice Removal	$ 20,140	$ 20,140	$ 20,140	$ 20,140	$ 10,021	$ 20,140	$ 19,783	$ 20,140	$ 17,550
Total 354.000 · State Capital & Operating Grant	$ 20,140	$ 20,140	$ 20,140	$ 20,140	$ 10,021	$ 20,140	$ 19,783	$ 20,140	$ 17,550
355.000 · State Shared Revenue									
355.001 · Public Utility Realty Tax	$ 1,200	$ 1,200	$ 1,200	$ 1,200	$ 1,453	$ 1,453	$ 1,521	$ 1,615	$ 1,742
355.040 · Alcoholic Beverages Licenses	$ 1,400	$ 1,400	$ 1,400	$ 1,400	$ 1,800	$ 1,800	$ 3,482	$ 1,800	$ 1,600
355.050 · Municipal Pension State Aid	$ 87,406	$ 84,860	$ 82,388	$ 75,500	$ 79,988	$ 79,988	$ 75,499	$ 69,935	$ 56,985
355.070 · Foreign Fire Insurance Tax	$ 88,000	$ 87,000	$ 86,000	$ 80,350	$ 85,310	$ 85,310	$ 80,347	$ 77,503	$ 76,641
Total 355.000 · State Shared Revenue	$ 178,006	$ 174,460	$ 170,988	$ 158,450	$ 168,550	$ 168,550	$ 160,849	$ 150,853	$ 136,968
357.000 · Local Gov't Units - Grants									
357.010 · County Grants	$ -	$ -	$ 46,000	$ -	$ 54,376	$ 54,376	$ 1,376	$ 1,373	$ -
Total 357.000 · Local Gov't Units - Grants	$ -	$ -	$ 46,000	$ -	$ 54,376	$ 54,376	$ 1,376	$ 1,373	$ -
358.000 · Local Gov't - Contracted Serv.									
358.100 · W. Marlborough Police Coverage	$ 15,164	$ 14,722	$ 14,678	$ 12,000	$ 13,063	$ 14,250	$ 13,063	$ 14,250	$ 9,000
Total 358.000 · Local Gov't - Contracted Serv.	$ 15,164	$ 14,722	$ 14,678	$ 12,000	$ 13,063	$ 14,250	$ 13,063	$ 14,250	$ 9,000
360 · Misc.									
360 · Misc. - Other	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 400
Total 360 · Misc.	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 400

EAST MARLBOROUGH TOWNSHIP, CHESTER COUNTY

2026 PRELIMINARY BUDGET

GENERAL FUND

No Tax Increase Total Millage = 1.75	2028 ESTIMATED PROJECTIONS	2027 ESTIMATED PROJECTIONS	2026 PRELIMINARY BUDGET	2025 ADOPTED BUDGET	2025 ACTUAL 11/3/2025	2025 PROJECTED YEAR END	2024 ACTUAL	2023 ACTUAL	2022 ACTUAL
361.000 · Charges for Services									
361.100· Salt Reimbursement	$ 4,000	$ 4,000	$ 4,000	$ -	$ 3,937	$ 3,937	$ -	$ -	$ -
361.233 · Po-Mar-Lin Fuel Reimbursement	$ 14,000	$ 13,000	$ 12,000	$ 12,000	$ 6,867	$ 11,000	$ 10,166	$ 13,853	$ 16,544
361.300 · Subdivision and Land Dev. - Fee	$ 4,000	$ 5,000	$ 5,000	$ 1,000	$ 5,122	$ 5,122	$ 7,215	$ 4,639	$ 9,015
361.320 · Engineering/Legal Fees Reimb. (moved to 'ReBill')	$ -	$ -	$ -	$ -	$ 10,680	$ 10,680	$ 2,353	$ 68,378	$ 130,137
361.330 · Cell Tower Tax Reimbursement	$ 44,000	$ 43,000	$ 42,000	$ 18,000	$ 31,769	$ 31,769	$ -	$ 18,147	$ -
361.340 · Conditional Use Fees	$ 4,000	$ 4,000	$ 4,000	$ 3,000	$ 2,500	$ 3,000	$ 3,648	$ 10,238	$ 10,500
361.341 · Zoning Hearing Fees	$ 9,000	$ 9,000	$ 9,000	$ 6,000	$ 9,250	$ 9,250	$ 7,875	$ 8,770	$ 9,000
361.350 · Traffic Impact Fee	$ 2,000	$ 2,000	$ 2,000	$ 4,000	$ 600	$ 1,000	$ 600	$ 12,529	$ 31,000
361.360 · Open Space Impact Fee	$ 1,500	$ 1,500	$ 1,500	$ 6,000	$ 1,000	$ 1,000	$ 1,000	$ 15,416	$ -
361.370 · Emergency Services Impact Fee	$ 2,000	$ 2,000	$ 2,000	$ 2,500	$ 6,269	$ 6,269	$ 200	$ 3,000	$ -
Total 361.000 · Charges for Services	$ 84,500	$ 83,500	$ 81,500	$ 52,500	$ 77,994	$ 83,027	$ 33,057	$ 154,971	$ 206,196
362.000 · Public Safety Revenue									
362.050 · Road Occupancy Permit	$ 5,000	$ 5,000	$ 5,000	$ 1,000	$ 19,678	$ 19,678	$ 1,810	$ 5,024	$ 2,267
362.100 · Police Special Duty	$ 225,000	$ 225,000	$ 225,000	$ 175,000	$ 184,300	$ 200,000	$ 223,680	$ 224,780	$ 241,958
362.110 · Police Reports	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 1,220	$ 1,220	$ 1,180	$ 955	$ 1,190
362.200 · Permits - Solicitation	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 750	$ 1,000	$ 1,350	$ -	$ 200
362.400 · Special Event Permit Fees	$ 1,500	$ 1,500	$ 1,500	$ 1,500	$ 1,650	$ 1,650	$ 1,800	$ 3,035	$ 2,690
362.410 · Building Permits	$ 160,000	$ 160,000	$ 160,000	$ 150,000	$ 131,476	$ 150,000	$ 159,918	$ 164,486	$ 209,633
362.420 - Electrical Permits	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 69,044
362.425 - Mechanical Permits	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,115
362.430 - Plumbing Permits	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,540
362.470 · Zoning Permits	$ 20,000	$ 20,000	$ 20,000	$ 10,000	$ 15,880	$ 16,000	$ 15,360	$ 35,574	$ 22,200
362.520 - Special Permits & Inspections	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 9,280
362.521 - UCC Fees	$ 1,000	$ 1,000	$ 1,000	$ 650	$ 772	$ 950	$ 941	$ 851	$ 747
Total 362.000 · Public Safety Revenue	$ 414,500	$ 414,500	$ 414,500	$ 340,150	$ 355,726	$ 390,498	$ 406,038	$ 434,705	$ 562,861
389.000 · All Other Unclassified Revenue									
389.100 · Miscellaneous Revenue	$ 1,000	$ 1,000	$ 1,000	$ 500	$ 1,646	$ 1,646	$ 55,321	$ 15,346	$ 19,492
Total 389.000 · All Other Unclassified Revenue	$ 1,000	$ 1,000	$ 1,000	$ 500	$ 1,646	$ 1,646	$ 55,321	$ 15,346	$ 19,492
391.000 · Proceeds of Asset Disposition									
391.100 · Sale of Fixed Assets (Moved to Capital Fund)	$ -	$ -	$ -	$ 15,000	$ 23,500	$ 23,500	$ -	$ 26,548	$ 17,514
391.200 · Insurance Claim Proceeds	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,177	$ 13,436
Total 391.000 · Proceeds of Asset Disposition	$ -	$ -	$ -	$ 15,000	$ 23,500	$ 23,500	$ -	$ 27,725	$ 30,950
392.000 · Interfund Operating Transfers									
392.010 Transfer from Operating Reserve	$ -	$ -	$ 375,000	$ 262,000	$ 262,000	$ 262,000	$ -	$ -	$ -
392.060 Transfer from Fire	$ -	$ -	$ -	$ -	$ -	$ -	$ 101,651		$ -
392.070 Transfer from Rebill	$ -	$ -	$ -	$ -	$ -	$ -	$ 490	$ -	$ -
392.080 · Transfer from Sewer Fund (Payroll)	$ 500,115	$ 480,879	$ 462,384	$ 411,034	$ 382,757	$ 411,034	$ 251,902	$ -	$ 203,250
392.090 · Transfer from Parks Fund (Payroll)	$ -	$ -	$ 52,087	$ 57,576	$ 39,596	$ 57,576	$ -	$ -	$ 22,500
392.110 · Transfer from Liquid Fuels	$ -	$ -	$ -	$ -	$ -	$ -	$ 49,500	$ 150,468	$ 58,632
392.100 · Transfer from ARPA Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,249
Total 392.000 · Interfund Operating Transfers	$ 500,115	$ 480,879	$ 889,471	$ 730,610	$ 684,353	$ 730,610	$ 403,543	$ 150,468	$ 285,630
395.000 · Refund of PY Expenses									
395.100 · Refund of PY Expenses	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,338	$ 7,819	$ 3,959
Total 395.000 · Refund of PY Expenses	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,338	$ 7,819	$ 3,959
TOTAL REVENUE	**$ 3,806,024**	**$ 3,782,761**	**$ 4,227,977**	**$ 3,720,200**	**$ 3,870,584**	**$ 4,089,758**	**$ 3,254,968**	**$ 3,180,894**	**$ 3,569,989**

EAST MARLBOROUGH TOWNSHIP, CHESTER COUNTY
2026 PRELIMINARY BUDGET
GENERAL FUND

No Tax Increase Total Millage = 1.75	2028 ESTIMATED PROJECTIONS	2027 ESTIMATED PROJECTIONS	2026 PRELIMINARY BUDGET	2025 ADOPTED BUDGET	2025 ACTUAL 11/3/2025	2025 PROJECTED YEAR END	2024 ACTUAL	2023 ACTUAL	2022 ACTUAL
EXPENSE									
400.000 · General Government Admin.									
400.01 · General Government - misc.	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
400.02 · Zoning Expenses	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
400.105 · Payroll - Elected Officials	$ 12,500	$ 12,500	$ 12,500	$ 12,500	$ 6,585	$ 12,500	$ 11,875	$ 15,357	$ 10,740
400.190 · Payroll Taxes - Elected Officials	$ 938	$ 938	$ 938	$ 350	$ 574	$ 750	$ 908	$ 1,195	$ 909
400.420 · Dues & Memberships	$ 6,500	$ 6,000	$ 5,000	$ 4,000	$ 3,330	$ 4,000	$ 3,408	$ 4,597	$ 4,926
400.000 · General Government Admin. - Other	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Total 400.000 · General Government Admin.	$ 19,938	$ 19,438	$ 18,438	$ 16,850	$ 10,489	$ 17,250	$ 16,191	$ 21,149	$ 16,575
401.000 · Government Administration									
401.110 · Payroll - Township Manager	$ 123,000	$ 123,000	$ 123,000	$ 122,500	$ 101,500	$ 122,500	$ 116,801	$ 144,879	$ 137,001
401.115 · Payroll - Full-Time Office Staff	$ 105,356	$ 102,287	$ 98,353	$ 36,730	$ 27,930	$ 35,000	$ 61,094	$ 58,164	$ 66,283
401.116 · Payroll - Part-Time Office Staff	$ 30,000	$ 29,000	$ 15,400	$ 25,180	$ 19,223	$ 26,000	$ 12,174	$ 11,164	$ -
401.190 · Payroll Taxes - Administration	$ 19,377	$ 19,072	$ 17,756	$ 14,800	$ 11,409	$ 14,800	$ 14,814	$ 16,617	$ 16,662
Total 401.000 · Government Administration	$ 277,732	$ 273,359	$ 254,509	$ 199,210	$ 160,062	$ 198,300	$ 204,883	$ 230,823	$ 219,946
402.000 · Auditing & Financial Services									
402.310 · Outside Accounting Services (i.e., Treasurer)	$ -	$ -	$ -	$ 12,000	$ 11,307	$ 12,000	$ 10,778	$ 23,234	$ 38,631
402.390 · Cash Management Fees	$ 500	$ 500	$ 500	$ 3,000	$ 34	$ 2,850	$ 188	$ 234	$ 288
402.311 · Audit Expense	$ 7,000	$ 6,000	$ 5,000	$ 3,850	$ 3,850	$ 3,850	$ 3,700	$ 4,000	$ 5,000
Total 402.000 · Auditing & Financial Services	$ 7,500	$ 6,500	$ 5,500	$ 18,850	$ 15,191	$ 18,700	$ 14,666	$ 27,468	$ 43,920
403.000 · Tax Collection Expense									
403.100 · Tax Collection Expenses	$ 14,750	$ 14,325	$ 13,950	$ 13,500	$ 10,292	$ 13,500	$ 12,366	$ 13,487	$ 11,123
Total 403.000 · Tax Collection Expense	$ 14,750	$ 14,325	$ 13,950	$ 13,500	$ 10,292	$ 13,500	$ 12,366	$ 13,487	$ 11,123
404.000 · Solicitor/Legal Services									
404.310 · Legal Services - Township	$ 90,000	$ 90,000	$ 90,000	$ 90,000	$ 58,391	$ 75,000	$ 87,167	$ 85,431	$ 108,115
404.320 · Reimbursable Legal Services (moved to 'ReBill')	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 12,235
Total 404.000 · Solicitor/Legal Services	$ 90,000	$ 90,000	$ 90,000	$ 90,000	$ 58,391	$ 75,000	$ 87,167	$ 85,431	$ 120,350
406.000 · Other General Gov't Admin									
406.210 · Office Supplies	$ 11,000	$ 10,750	$ 10,300	$ 10,000	$ 7,358	$ 10,000	$ 10,045	$ 9,659	$ 11,975
406.215 · Postage Expense	$ 4,000	$ 3,500	$ 3,200	$ 3,000	$ 2,349	$ 3,000	$ 2,316	$ 2,837	$ 1,144
406.216 · Newsletter Production & Mailing	$ 4,250	$ 4,000	$ 3,500	$ 3,000	$ 2,699	$ 3,000	$ 2,559	$ 2,400	$ 2,266
406.300 · Other Services & Charges	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,103
406.318 · Payroll Expenses	$ 4,250	$ 4,000	$ 3,800	$ 3,600	$ 3,010	$ 3,600	$ 3,506	$ 2,716	$ 2,962
406.320 · Administration Telephone	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 3,380
406.321 · Personnel Communication (ALL DEPTS)	$ 11,000	$ 11,000	$ 11,000	$ 10,000	$ 7,630	$ 8,500	$ 8,400	$ 8,610	$ -
406.330 · Mileage & Expense Reimb	$ 700	$ 650	$ 750	$ 1,000	$ 25	$ 500	$ 548	$ 255	$ 1,439
406.340 · Advertising Expense	$ 5,500	$ 5,500	$ 5,500	$ 4,000	$ 5,199	$ 5,500	$ 3,051	$ 3,158	$ 6,852
406.450 · Printer/Copier Lease Expense	$ 3,800	$ 3,700	$ 3,600	$ 3,000	$ 2,438	$ 3,400	$ 2,287	$ 1,928	$ 2,013
406.480 · Training & Certification Expense	$ 12,000	$ 11,000	$ 10,000	$ 8,500	$ 7,855	$ 8,500	$ 5,852	$ 4,692	$ 3,277
Total 406.000 · Other General Gov't Admin	$ 56,500	$ 54,100	$ 51,650	$ 46,100	$ 38,563	$ 46,000	$ 38,565	$ 36,254	$ 37,412
407.000 · IT-Networking Services									
407.270 · Computer/Technology Expenses	$ 42,000	$ 40,000	$ 40,000	$ 35,000	$ 41,989	$ 42,000	$ 20,974	$ 16,033	$ 23,448
407.280 · Electronic Codification	$ 5,400	$ 5,200	$ 5,200	$ 5,000	$ 10,290	$ 11,000	$ 5,636	$ 7,454	$ -
407.452 · TraisR Database	$ 7,500	$ 7,500	$ 7,500	$ 7,500	$ 6,600	$ 7,200	$ 7,200	$ 7,000	$ 8,540
Total 407.000 · IT-Networking Services	$ 54,900	$ 52,700	$ 52,700	$ 47,500	$ 58,879	$ 60,200	$ 33,810	$ 30,488	$ 31,988
408.000 · Engineering Services									
408.310 · Engineering Services	$ 80,000	$ 75,000	$ 70,000	$ 57,000	$ 62,037	$ 72,000	$ 57,900	$ 57,565	$ 19,132
408.313 · Reimbursable Engineering	$ -	$ -	$ -	$ -	$ -	$ -	$ 2,160	$ 5,176	$ 144,338
408.319 · Rt. 82 and Cedarcroft Rd.	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 39,773
Total 408.000 · Engineering Services	$ 80,000	$ 75,000	$ 70,000	$ 57,000	$ 62,037	$ 72,000	$ 60,060	$ 62,741	$ 203,243
409.000 · General Gov't Bldgs. & Plant									
409.360 · Twp. Bldg. Utilities	$ 23,500	$ 23,000	$ 22,000	$ 20,000	$ 15,130	$ 21,000	$ 16,206	$ 23,520	$ 15,410
409.373 · Twp. Bldg. Repairs & Maint.	$ 25,000	$ 24,000	$ 22,000	$ 20,000	$ 12,560	$ 20,000	$ 22,284	$ 25,908	$ 13,505
409.374 · Cleaning Services	$ 3,000	$ 3,000	$ 3,000	$ 3,000	$ 2,400	$ 3,000	$ 3,038	$ 2,775	$ 3,264
409.375 · Post Office -Maint & Utilities	$ 4,500	$ 4,000	$ 4,000	$ 5,000	$ 1,520	$ 3,000	$ 2,174	$ 13,152	$ 3,569
409.430 · Taxes (Cell Towers)	$ 42,000	$ 42,000	$ 42,000	$ 40,000	$ 41,913	$ 42,000	$ 39,865	$ 38,726	$ 25,692
Total 409.000 · General Gov't Bldgs. & Plant	$ 98,000	$ 96,000	$ 93,000	$ 88,000	$ 73,523	$ 89,000	$ 83,566	$ 104,081	$ 61,441

EAST MARLBOROUGH TOWNSHIP, CHESTER COUNTY

2026 PRELIMINARY BUDGET

GENERAL FUND

No Tax Increase Total Millage = 1.75	2028 ESTIMATED PROJECTIONS	2027 ESTIMATED PROJECTIONS	2026 PRELIMINARY BUDGET	2025 ADOPTED BUDGET	2025 ACTUAL 11/3/2025	2025 PROJECTED YEAR END	2024 ACTUAL	2023 ACTUAL	2022 ACTUAL
410.000 · Public Safety - Police Dept.									
410.100 · PD Payroll & Benefits									
410.110 · Payroll - Command Salaries	$ 230,950	$ 222,067	$ 213,526	$ 203,400	$ 149,094	$ 199,805	$ 164,629	$ 172,840	$ 173,301
410.115 · Payroll - PT Officers (Inc. PT Det.)	$ 120,266	$ 115,641	$ 111,193	$ 80,000	$ 58,928	$ 80,000	$ 70,048	$ 53,080	$ 31,951
410.120 · Payroll - Special Detail	$ 216,320	$ 208,000	$ 200,000	$ 125,000	$ 109,512	$ 150,000	$ 152,670	$ 144,063	$ 184,615
410.125 · Payroll - Command Staff OT	$ 39,749	$ 38,220	$ 36,750	$ 35,000	$ 25,838	$ 35,000	$ 28,970	$ 30,739	$ 16,872
410.130 · Payroll - Admin. Asst.	$ 8,700	$ 8,320	$ 8,000	$ 17,500	$ 5,333	$ 7,000	$ 5,737	$ 5,293	$ 5,126
410.183 · Special Details - Reimbursed	$ 22,000	$ 21,000	$ 20,500	$ -	$ 20,500	$ 20,500	$ 18,435	$ 9,818	$ -
410.190 · Payroll Taxes - Police Dept.	$ 49,279	$ 47,380	$ 45,558	$ 36,872	$ 26,559	$ 37,744	$ 31,886	$ 31,115	$ 30,511
410.196 · PD - Health Insurance	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
410.197 · PD - Pension Expense	$ 30,301	$ 30,150	$ 30,000	$ 29,000	$ 30,000	$ 30,000	$ 34,595	$ 51,620	$ 34,624
Total 410.100 · PD Payroll & Benefits	$ 717,564	$ 690,778	$ 665,527	$ 526,772	$ 425,764	$ 560,049	$ 506,971	$ 498,566	$ 476,999
410.200 · PD Operating Supplies	$ 2,500	$ 2,500	$ 4,000	$ 2,500	$ 3,728	$ 4,000	$ 5,043	$ 2,447	$ 3,311
410.210 · PD Uniforms and Vests	$ 3,500	$ 3,250	$ 7,200	$ 3,500	$ 4,229	$ 4,000	$ 3,229	$ 2,434	$ 2,435
410.230 · PD Training	$ 4,000	$ 4,000	$ 4,000	$ 5,000	$ 3,583	$ 4,000	$ 4,430	$ 2,657	$ 1,841
410.233 · PD Fuel	$ 13,000	$ 12,750	$ 12,500	$ 12,500	$ 7,698	$ 12,000	$ 10,703	$ 11,075	$ 11,599
410.320 · PD Communication	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
410.360 · PD Office Utilities	$ 5,400	$ 5,250	$ 5,250	$ 5,000	$ 3,896	$ 5,000	$ 3,952	$ 4,214	$ 7,452
410.370 · PD Vehicle Repairs & Maint.	$ 22,000	$ 20,000	$ 17,000	$ 20,000	$ 5,820	$ 10,000	$ 27,166	$ 13,346	$ 18,485
410.373 · PD Office Repairs & Maint.	$ 5,000	$ 5,000	$ 5,000	$ 1,000	$ 441	$ 500	$ 707	$ 42	$ 10,240
410.375 · PD Technology Expense	$ 12,500	$ 12,500	$ 12,500	$ 12,500	$ 11,175	$ 12,500	$ 6,063	$ 6,388	$ 5,661
Total 410.000 · Public Safety - Police Dept.	$ 785,464	$ 756,028	$ 732,977	$ 588,772	$ 466,334	$ 612,049	$ 568,262	$ 541,170	$ 538,023
411.000 · Public Safety - Fire									
411.233 · PML Fuel Expense	$ 14,000	$ 13,000	$ 12,000	$ 15,000	$ 8,142	$ 11,000	$ 8,733	$ 13,311	$ 15,489
411.360 · Old Fire Hall Expense	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 67,404
411.500 · Foreign Fire Ins. Tax Dist.	$ 88,000	$ 87,000	$ 86,000	$ 80,500	$ 85,310	$ 85,310	$ 80,347	$ 77,503	$ 76,641
Total 411.000 · Public Safety - Fire	$ 102,000	$ 100,000	$ 98,000	$ 95,500	$ 93,451	$ 96,310	$ 89,080	$ 90,814	$ 159,535
413.000 · UCC & Code Enforcement									
413.101 · Outside Code Inspector	$ 185,000	$ 181,000	$ 178,000	$ 175,000	$ 128,975	$ 175,000	$ 173,379	$ 177,148	$ 155,717
413.401 · UCC Fees	$ 1,300	$ 1,200	$ 1,100	$ 1,500	$ 711	$ 1,000	$ 1,062	$ 986	$ 1,355
Total 413.000 · UCC & Code Enforcement	$ 186,300	$ 182,200	$ 179,100	$ 176,500	$ 129,686	$ 176,000	$ 174,441	$ 178,133	$ 157,071
414.000 · Planning and Zoning									
414.187 · PC & ZHB Member Stipends	$ 13,200	$ 13,200	$ 13,200	$ 7,200	$ 1,400	$ 2,000	$ 4,500	$ 4,251	$ 4,106
414.190 · PC & ZHB Payroll Tax	$ 990	$ 990	$ 990	$ -	$ 107	$ 150	$ 344	$ -	$ -
414.300 · Outside Zoning Inspector	$ 16,500	$ 16,500	$ 15,000	$ 40,000	$ 10,014	$ 12,000	$ 26,410	$ 9,295	$ 12,605
414.310 · Comprehensive Plan Update	$ -	$ -	$ -	$ -	$ -	$ -	$ 14,408	$ 22,191	$ 24,350
414.312 · ZHB Legal Expense	$ 32,500	$ 31,500	$ 30,000	$ 30,000	$ 23,480	$ 28,000	$ 30,462	$ 17,165	$ 17,420
414.317 · ZHB Hearings/Court Stenographer	$ 13,000	$ 12,000	$ 11,000	$ 11,000	$ 8,516	$ 11,000	$ 7,342	$ 7,887	$ 7,561
414.340 · ZHB Advertising Expense	$ 5,000	$ 5,000	$ 5,000	$ 6,000	$ 3,390	$ 4,000	$ 4,757	$ 3,204	$ 3,122
Total 414.000 · Planning and Zoning	$ 81,190	$ 79,190	$ 75,190	$ 94,200	$ 46,907	$ 57,150	$ 88,223	$ 63,993	$ 69,165
420.000 · Health and Human Services									
422.317 · Animal Control Expense (New contract)	$ 12,000	$ 12,000	$ 11,000	$ 5,000	$ 11,027	$ 12,000	$ 3,045	$ 7,918	$ 3,039
427.360 · Hazardous Waste Collection	$ 3,200	$ 3,000	$ 2,800	$ 2,500	$ 1,855	$ 2,500	$ 3,033	$ 3,065	$ 1,705
427.367 · Refuse Collection (New Hauler)	$ 3,600	$ 3,400	$ 3,200	$ 8,250	$ 2,706	$ 3,000	$ 3,089	$ 9,744	$ 9,701
Total 420.000 · Health and Human Services	$ 18,800	$ 18,400	$ 17,000	$ 15,750	$ 15,588	$ 17,500	$ 9,167	$ 20,728	$ 14,444
428.000 · Vegetation Management									
428.370 · Vegetation Mgmt. - Equip. R&M	$ 7,000	$ 6,000	$ 5,000	$ 4,000	$ 4,564	$ 5,000	$ 7,117	$ 6,446	$ 2,132
428.374 · Vegetation Mgmt. - Equipment	$ 500	$ 500	$ 500	$ 500	$ 2	$ 200	$ -	$ 127	$ -
Total 428.000 · Vegetation Management	$ 7,500	$ 6,500	$ 5,500	$ 4,500	$ 4,565	$ 5,200	$ 7,117	$ 6,573	$ 2,132
429.000 · Payroll - GF Sewer/Water									
429.112 · Payroll - Sewer	$ 495,323	$ 480,896	$ 462,400	$ 411,034	$ 318,991	$ 395,000	$ 300,670	$ -	$ 81,713
429.180 · Payroll - Sewer OT	$ 23,000	$ 22,000	$ 21,000	$ 20,000	$ 17,097	$ 20,000	$ 21,207	$ -	$ 16,093
429.190 · Payroll Taxes - Sewer	$ 38,874	$ 37,717	$ 36,255	$ 34,360	$ 18,512	$ 31,125	$ 17,380	$ -	$ -
Total 429.000 · Payroll - GF Sewer/Water	$ 557,197	$ 540,613	$ 519,655	$ 465,394	$ 354,600	$ 446,125	$ 339,257	$ -	$ 97,806
430.000 · Public Works Department Payroll									
430.112 · Payroll - Public Works Dept.	$ 521,439	$ 506,251	$ 486,780	$ 287,880	$ 261,441	$ 325,000	$ 277,031	$ 212,477	$ 355,859
430.115 · Payroll - PWD Hourly	$ 11,500	$ 11,000	$ 11,000	$ 15,000	$ 8,196	$ 10,000	$ 8,688	$ 6,852	$ 14,854
430.117 · Payroll - PWD Seasonal Help	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 238
430.125 · Payroll - PWD Overtime	$ 29,000	$ 27,000	$ 25,000	$ 20,000	$ 21,358	$ 24,000	$ 12,202	$ 5,585	$ 8,591
430.190 · Payroll Taxes - PWD	$ 42,145	$ 40,819	$ 39,209	$ 25,850	$ 29,958	$ 35,000	$ 29,277	$ 20,987	$ 34,785
Total 430.000 · PWD Payroll & Benefits	$ 604,084	$ 585,070	$ 561,989	$ 348,730	$ 320,953	$ 394,000	$ 327,198	$ 245,902	$ 414,327

EAST MARLBOROUGH TOWNSHIP, CHESTER COUNTY

2026 PRELIMINARY BUDGET

GENERAL FUND

No Tax Increase Total Millage = 1.75	2028 ESTIMATED PROJECTIONS	2027 ESTIMATED PROJECTIONS	2026 PRELIMINARY BUDGET	2025 ADOPTED BUDGET	2025 ACTUAL 11/3/2025	2025 PROJECTED YEAR END	2024 ACTUAL	2023 ACTUAL	2022 ACTUAL
430.200 · PWD Operating/Maint./Repairs									
430.231 · PWD Vehicles - Fuel	$ 33,000	$ 32,000	$ 30,000	$ 25,000	$ 22,245	$ 28,000	$ 24,066	$ 20,510	$ 28,841
430.238 · PWD Uniforms & Clothing	$ 3,600	$ 3,200	$ 3,000	$ 4,000	$ 2,896	$ 3,000	$ 4,185	$ 1,771	$ 2,655
430.245 · PWD Operating Supplies	$ 11,000	$ 11,000	$ 11,000	$ 10,000	$ 10,643	$ 11,000	$ 7,252	$ 6,398	$ 11,109
430.260 · Small Tools & Minor Equip.	$ 2,500	$ 2,000	$ 1,500	$ 5,000	$ 191	$ 500	$ 25	$ 254	$ 820
432.320 PWD Communication Expense	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 4,783
430.371 · Vehicles - Maintenance/Repair	$ 39,000	$ 37,000	$ 35,000	$ 50,000	$ 28,796	$ 40,000	$ 36,604	$ 43,457	$ 34,950
430.470 · PSATS CDL Program	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ 945	$ 1,000	$ 580	$ 1,005	$ 793
Total 430.200 · PWD Operating/Maint./Repairs	$ 90,100	$ 86,200	$ 81,500	$ 95,000	$ 65,716	$ 83,500	$ 72,711	$ 73,395	$ 83,951
Total 430.000 · Public Works Department	$ 694,184	$ 671,270	$ 643,489	$ 443,730	$ 386,669	$ 477,500	$ 399,909	$ 319,297	$ 498,279
432.000 · Ice/Snow Removal									
432.370 · Ice/Snow Equip. Maint./Repair	$ 25,000	$ 25,000	$ 25,000	$ 20,000	$ 23,787	$ 25,000	$ 3,196	$ 368	$ 18,625
432.371 · Winter Maintenance Supplies	$ 75,000	$ 70,000	$ 65,000	$ 100,000	$ 44,246	$ 55,000	$ 50,484	$ 12,937	$ 39,116
432.374 · Ice/Snow Removal Equipment	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ -	$ 1,000	$ -	$ -	$ -
432.375 · Unionville Sidewalks	$ 2,500	$ 2,500	$ 2,500	$ 2,500	$ 1,850	$ 2,500	$ 800	$ -	$ 1,200
432.000 · Ice/Snow Removal - Other	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -
Total 432.000 · Ice/Snow Removal	$ 103,500	$ 98,500	$ 93,500	$ 123,500	$ 69,883	$ 83,500	$ 54,480	$ 13,304	$ 58,941
433.000 · Traffic Control Devices									
433.245 · Traffic Signs	$ 15,000	$ 15,000	$ 15,000	$ 15,000	$ 14,528	$ 15,000	$ 6,169	$ 12,890	$ 5,942
433.246 · Traffic Calming	$ 5,000	$ 5,000	$ 5,000	$ 10,000	$ -	$ 2,500	$ 1,721	$ 1,879	$ 51,414
433.361 · Traffic Signal Repairs & Maint.	$ 35,000	$ 35,000	$ 35,000	$ 25,000	$ 37,580	$ 38,000	$ 26,194	$ 7,194	$ 32,863
Total 433.000 · Traffic Control Devices	$ 55,000	$ 55,000	$ 55,000	$ 50,000	$ 52,108	$ 55,500	$ 34,083	$ 21,964	$ 90,218
434.000 · Street Lighting									
434.360 · Unionville Street Lights	$ 4,200	$ 4,100	$ 4,100	$ 4,000	$ 3,351	$ 4,000	$ 3,676	$ 1,049	$ 2,433
Total 434.000 · Street Lighting	$ 4,200	$ 4,100	$ 4,100	$ 4,000	$ 3,351	$ 4,000	$ 3,676	$ 1,049	$ 2,433
436.000 · Storm Sewers & Drains									
436.245 · Storm Sewer & Drains R&M	$ 47,000	$ 45,000	$ 45,000	$ 40,000	$ 44,079	$ 45,000	$ 30,526	$ 830	$ 65,967
Total 436.000 · Storm Sewers & Drains	$ 47,000	$ 45,000	$ 45,000	$ 40,000	$ 44,079	$ 45,000	$ 30,526	$ 830	$ 65,967
437.000 · Repairs of Tools & Machinery									
437.100 · Small Tools and Machinery	$ 8,000	$ 7,500	$ 7,500	$ 6,000	$ 7,852	$ 8,000	$ 5,793	$ 6,744	$ 2,118
Total 437.000 · Repairs of Tools & Machinery	$ 8,000	$ 7,500	$ 7,500	$ 6,000	$ 7,852	$ 8,000	$ 5,793	$ 6,744	$ 2,118
438.000 · Maint & Repairs - Roads/Bridges									
438.100 · Road Repair Materials	$ 50,000	$ 48,000	$ 45,000	$ 50,000	$ 33,017	$ 38,000	$ 16,614	$ 31,185	$ 76,556
438.300 · Storm Damage Repairs	$ 6,500	$ 6,000	$ 5,500	$ 7,500	$ 4,350	$ 5,000	$ 950	$ 1,565	$ 4,610
438.372 · Bridge Repairs	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 800
438.420 · E. Locust Lane	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 7,480
Total 438.000 · Maint & Repairs - Roads/Bridges	$ 56,500	$ 54,000	$ 50,500	$ 57,500	$ 37,367	$ 43,000	$ 17,564	$ 32,750	$ 89,446
446.000 · Storm Water Management									
446.313 · NPDES-MS4	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 350	$ 2,559
446.315 · NPDES - Phase II	$ 500	$ 500	$ 500	$ 700	$ -	$ 500	$ 500	$ 600	$ 500
Total 446.000 · Storm Water Management	$ 500	$ 500	$ 500	$ 700	$ -	$ 500	$ 500	$ 950	$ 3,059
454.000 · Culture & Recreation - Parks									
454.100 · Park Expenses	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 636
454.112 · Payroll - Parks	$ 55,810	$ 53,663	$ 52,100	$ 57,576	$ 19,454	$ 57,576	$ 4,897	$ -	$ -
454.190 · Payroll Taxes - Parks	$ 4,186	$ 4,025	$ 3,908	$ 4,606	$ 1,024	$ 4,318	$ 404	$ -	$ -
454.360 · Utilities - Parks	$ -	$ -	$ -	$ -	$ -	$ -	$ 42		$ 479
Total 454.000 · Culture & Recreation - Parks	$ 59,995	$ 57,688	$ 56,008	$ 62,182	$ 20,478	$ 61,894	$ 5,343	$ -	$ 1,115
459.000 · Culture & Rec.-Historical Comm.									
459.300 · Historical Resources Mgmt.	$ 2,000	$ 2,000	$ 2,000	$ 3,000	$ 286	$ 500	$ 594	$ 172	$ 3,354
Total 459.000 · Culture & Rec.-Historical Comm.	$ 2,000	$ 2,000	$ 2,000	$ 3,000	$ 286	$ 500	$ 594	$ 172	$ 3,354
460.000 · Community Development									
460.610 · Unionville Village Master Plan (VPP)	$ -	$ -	$ 56,000	$ -	$ -	$ -	$ -	$ 5,715	$ -
Total 460.000 · Community Development	$ -	$ -	$ 56,000	$ -	$ -	$ -	$ -	$ 5,715	$ -
461.000 · Open Space									
461.200 · Open Space Impact Fees	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 13,500	$ -

EAST MARLBOROUGH TOWNSHIP, CHESTER COUNTY

2026 PRELIMINARY BUDGET

GENERAL FUND

No Tax Increase Total Millage = 1.75	2028 ESTIMATED PROJECTIONS	2027 ESTIMATED PROJECTIONS	2026 PRELIMINARY BUDGET	2025 ADOPTED BUDGET	2025 ACTUAL 11/3/2025	2025 PROJECTED YEAR END	2024 ACTUAL	2023 ACTUAL	2022 ACTUAL
483.000 · Employer Paid Benefits									
483.300 · Non-Uniform Pension Costs	$ 111,839	$ 108,581	$ 104,405	$ 86,850	$ 88,278	$ 88,278	$ 86,835	$ 110,844	$ 87,451
Total 483.000 · Employer Paid Benefits	$ 111,839	$ 108,581	$ 104,405	$ 86,850	$ 88,278	$ 88,278	$ 86,835	$ 110,844	$ 87,451
484.000 · Workers' Compensation Insurance									
484.195 · Worker's Comp.	$ 39,000	$ 37,000	$ 35,000	$ 33,000	$ 26,034	$ 33,000	$ 30,287	$ 14,166	$ 27,140
Total 484.000 · Workers' Compensation Insurance	$ 39,000	$ 37,000	$ 35,000	$ 33,000	$ 26,034	$ 33,000	$ 30,287	$ 14,166	$ 27,140
486.000 · Insurance, Casualty, and Surety									
486.100 · Insurance - Liability	$ 44,000	$ 42,000	$ 41,790	$ 38,120	$ 16,479	$ 38,120	$ 37,643	$ 29,371	$ 60,115
486.300 · Insurance - Automobile	$ 35,745	$ 35,745	$ 35,683	$ 35,745	$ 43,701	$ 43,701	$ 34,899	$ 23,489	$ 268
486.500 · Insurance - PD Heart & Lung	$ 4,190	$ 4,190	$ 4,190	$ 3,915	$ 4,770	$ 4,770	$ 8,426	$ 953	$ 1,762
486.600 · Surety Bonds	$ 10,500	$ 10,500	$ 10,500	$ 10,300	$ 10,238	$ 10,238	$ 10,238	$ 15,207	$ 8,830
486.700 · Umbrella	$ 8,800	$ 8,800	$ 8,800	$ 9,900	$ 11,926	$ 11,926	$ 9,502	$ 6,792	$ 14,857
Total 486.000 · Insurance Expense	$ 103,235	$ 101,235	$ 100,963	$ 97,980	$ 87,114	$ 108,755	$ 100,708	$ 75,811	$ 85,831
487.000 · Health Insurance Benefits									
487.100 · Health Insurance	$ 162,015	$ 151,416	$ 141,510	$ 124,881	$ 97,260	$ 140,000	$ 94,012	$ 130,544	$ 145,051
487.710 · Disability Insurance	$ 7,000	$ 6,900	$ 6,800	$ 6,000	$ 5,581	$ 6,500	$ 5,490	$ 5,181	$ 6,460
487.800 · Life Insurance	$ 4,200	$ 4,200	$ 4,000	$ 3,800	$ 2,086	$ 3,800	$ 1,854	$ 2,117	$ 1,500
487.900 · Dental Insurance	$ 11,143	$ 10,924	$ 10,710	$ 10,500	$ 10,117	$ 10,500	$ 9,105	$ 9,030	$ 15,010
Total 487.000 · Health Insurance Benefits	$ 184,357	$ 173,440	$ 163,020	$ 145,181	$ 115,044	$ 160,800	$ 110,460	$ 146,871	$ 168,021
489.000 · Unclassified Operating Expenses									
489.100 · Miscellaneous Expense	$ -	$ -	$ -	$ -	$ -	$ -	$ 4,035	$ -	$ 1,107
491.100 · Refund of Prior Year Revenues	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 493
Total 489.000 · Unclassified Operating Expenses	$ -	$ -	$ -	$ -	$ -	$ -	$ 4,035	$ -	$ 1,599
492.000 · Interfund Operating Transfers									
492.010 · Transfer To Fire & ES Fund (Impact Fees)	$ 2,000	$ 2,000	2000	$ 2,500	$ 6,269	$ 6,269	$ 1,000	$ 15,403	$ 14,434
492.020 · Transfer To Parks Fund (Impact Fees)	$ 1,500	$ 1,500	$ 1,500	$ 6,000	$ 1,000	$ 1,000	$ -	$ 60,984	$ -
492.030 · Transfer To Operating Reserve Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ 7,827	$ -	$ 1,800,000
492.040 · Transfer To Capital Reserve Fund	$ 250,000	$ 250,000	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 1,650,000	$ -	$ -
492.600 Transfer to Rebill	$ -	$ -	$ -	$ -	$ -	$ -	$ 490	$ -	$ -
492.000 Transfers Out	$ -	$ -	$ -	$ -	$ -	$ -	$ (462,742)	$ -	$ -
492.500· Transfer To State Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 73,187	$ 7,749
Total 492.000 · Interfund Operating Transfers	$ 253,500	$ 253,500	$ 503,500	$ 508,500	$ 507,269	$ 507,269	$ 1,196,575	$ 149,573	$ 1,822,183
TOTAL EXPENSE	**$ 4,160,582**	**$ 4,033,666**	**$ 4,197,653**	**$ 3,679,749**	**$ 3,044,371**	**$ 3,677,780**	**$ 3,908,190**	**$ 2,413,372**	**$ 4,791,326**
Net Surplus/(Deficit)	**$ (354,559)**	**$ (250,905)**	**$ 30,324**	**$ 40,451**	**$ 826,214**	**$ 411,978**	**$ (653,222)**	**$ 767,521**	**$ (1,221,337)**
FUND BALANCE - 12/31/YYYY	**$ 2,437,971**	**$ 2,792,529**	**$ 3,043,434**		**$ 3,427,347**	**$ 3,013,111**	**$ 2,601,133**	**$ 2,955,739**	**$ 2,267,047**

EAST MARLBOROUGH TOWNSHIP, CHESTER COUNTY

2026 PRELIMINARY BUDGET

OPERATING RESERVE

	2028 ESTIMATED PROJECTIONS	2027 ESTIMATED PROJECTIONS	2026 PRELIMINARY BUDGET	2025 ADOPTED BUDGET	2025 ACTUAL 10/30/2025	2025 ESTIMATED YEAR-END	2024 ACTUALS	2023 ACTUAL	2022 ACTUAL
FUND BALANCE - 1/1/YYYY	**$ 543,408**	**$ 531,228**	**$ 879,828**			**$ 1,096,828**	**$ 1,190,957**	**$ 1,674,422**	**$ -**
REVENUE									
341.000 · Interest Earnings									
341.100 · Interest Earnings (est. 3%)	$ 12,550	$ 12,180	$ 26,400	$ -	$ 35,825	$ 45,000	$ 45,871	$ 75,026	$ 23,403
Total 341.000 · Interest Earnings	$ 12,550	$ 12,180	$ 26,400	$ -	$ 35,825	$ 45,000	$ 45,871	$ 75,026	$ 23,403
392.000 · Interfund Operating Transfers									
392.010 · Transfer From General Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ 260,000	$ -	$ 1,800,000
Total 392.000 · Interfund Operating Transfer	$ -	$ -	$ -	$ -	$ -	$ -	$ 260,000	$ -	$ 1,800,000
TOTAL REVENUE	**$ 12,550**	**$ 12,180**	**$ 26,400**	**$ -**	**$ 35,825**	**$ 45,000**	**$ 305,871**	**$ 75,026**	**$ 1,823,403**
EXPENSE									
410.000 · Public Safety - Police									
410.750 · Police - Capital Expenditures	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 63,103	$ 84,315
Total 410.000 · Public Safety - Police	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 63,103	$ 84,315
430.000 · Public Works Department									
430.370 · Public Works - Road Repairs & Maint.	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 135,128	$ -
430.750 · Public Works - Capital Expend.	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 360,260	$ 64,666
Total 430.000 · Public Works Department	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 495,388	$ 64,666
492.000 · Interfund Operating Transfers									
492.010 · Transfer to General Fund	$ -	$ -	$ 375,000	$ 262,000	$ 262,000	$ 262,000	$ -	$ -	$ 262,000
492.040 · Transfer to Capital Improvement Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ 400,000	$ -	$ -
Total 492.000 · Interfund Operating Transfers	$ -	$ -	$ 375,000	$ 262,000	$ 262,000	$ 262,000	$ 400,000	$ -	$ 262,000
TOTAL EXPENSE	**$ -**	**$ -**	**$ 375,000**	**$ 262,000**	**$ 262,000**	**$ 262,000**	**$ 400,000**	**$ 558,491**	**$ 410,981**
Net Surplus/(Deficit)	**$ 12,550**	**$ 12,180**	**$ (348,600)**	**$ (262,000)**	**$ (226,175)**	**$ (217,000)**	**$ (94,129)**	**$ (483,465)**	**$ 1,412,422**
FUND BALANCE - 12/31/YYYY	**$ 555,958**	**$ 543,408**	**$ 531,228**	**$ -**		**$ 879,828**	**$ 1,096,828**	**$ 1,190,957**	

EAST MARLBOROUGH TOWNSHIP, CHESTER COUNTY

2026 PRELIMINARY BUDGET

CAPITAL IMPROVEMENT FUND

	2028 ESTIMATED PROJECTIONS	2027 ESTIMATED PROJECTIONS	2026 PRELIMINARY BUDGET	2025 ADOPTED BUDGET	2025 ACTUAL 11/5/2025	2025 PROJECTED YEAR-END	2024 ACTUAL	2023 ACTUAL	2022 ACTUAL
FUND BALANCE - 1/1/YYYY	887,879	1,018,379	1,637,379		1,876,250	1,876,250	237,852	2,433,053	2,576,571
REVENUE									
301.000 Real Estate Taxes Other							6,558.77		
341.000 · Interest Earnings									
341.010 · Interest Earnings (3% Est.)	$ 58,000	$ 59,000	$ 60,000		$ 57,913	$ 68,000	$ 49,685	$ 67,556	$ 37,163
Total 341.000 · Interest Earnings	$ 58,000	$ 59,000	$ 60,000	$ -	$ 57,913	$ 68,000	$ 49,685	$ 67,556	$ 37,163
354.000 · State Capital & Operating Grant									
354.010 · State Capital & Operating Grant	$ -	$ -	$ -	$ -	$ -	$ -	$ 870,631	$ 192,000	$ -
Total 354.000 · State Capital & Operating Grant	$ -	$ -	$ -	$ -	$ -	$ -	$ 870,631	$ 192,000	$ -
391.000 Sale of Fixed Assets									
391.100 · Sale of Fixed Assets	$ -	$ -	$ 30,000	$ -	$ 25,429	$ 25,429	$ -	$ -	$ -
Total 391.000 · Sale of Fixed Assets	$ -	$ -	$ 30,000	$ -	$ 25,429	$ 25,429	$ -	$ -	$ -
392.000 · Interfund Operating Transfers									
392.010 · Transfer from General Fund	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 1,650,000	$ -	$ -
Total 392.000 · Interfund Operating Transfers	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 500,000	$ 1,650,000	$ -	$ -
TOTAL REVENUE	**$ 558,000**	**$ 559,000**	**$ 590,000**	**$ 500,000**	**$ 583,342**	**$ 593,429**	**$ 2,570,316**	**$ 259,556**	**$ 37,163**
EXPENSE									
407.000 · Technology & Innovation									
407.200 · Meeting Audio/Video	$ -	$ -	$ 50,000	$ -	$ -	$ -	$ 107,591	$ -	$ -
Total 407.000 · Technology & Innovation	$ -	$ -	$ 50,000	$ -	$ -	$ -	$ 107,591	$ -	$ -
408.000 · Engineering Services									
408.319 · Rt 82 & Cedarcroft Rd	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 78,525	$ 15,246
Total 409.000 · Government Capital Purchases	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 78,525	$ 15,246
409.000 · Government Capital Purchases									
409.210 · Building Renovations	$ -	$ -	$ 55,000	$ -	$ -	$ -	$ -	$ -	$ -
409.710 · Land Acquistion	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 1,254,956	$ -
Total 409.000 · Government Capital Purchases	$ -	$ -	$ 55,000	$ -	$ -	$ -	$ -	$ 1,254,956	$ -
410.000 · Public Safety - Police		$ -	$ -						
410.750 · Police - Capital Expenditures	$ 80,000	$ -	$ 20,000	$ 12,000	$ 10,485	$ 12,000	$ 107,591	$ -	$ -
Total 410.000 · Public Safety - Police	$ 80,000	$ -	$ 20,000	$ 12,000	$ 10,485	$ 12,000	$ 107,591	$ -	$ -
414.000 · Planning and Zoning									
414.311 · Zoning Map Update	$ -	$ -	$ 10,000	$ -	$ -	$ -	$ -	$ -	$ -
Total 414.000 · Planning and Zoning	$ -	$ -	$ 10,000	$ -	$ -	$ -	$ -	$ -	$ -
430.000 · Public Works Department									
430.370 · Public Works - Road Repairs & Maint.	$ 360,000	$ 360,000	$ 510,000	$ 360,000	$ 374,386	$ 375,000	$ 208,228	$ -	$ -
430.750 · Public Works - Capital Expend.	$ 625,000	$ 287,500	$ 472,500	$ 322,000	$ 333,846	$ 335,000	$ 303,333	$ -	$ -
Total 430.000 · Public Works Department	$ 985,000	$ 647,500	$ 982,500	$ 682,000	$ 708,232	$ 710,000	$ 511,561	$ -	$ -
438.000 · Maint & Repairs - Roads/Bridges									
438.372 · Bridge Repairs	$ -	$ -	$ -	$ 60,000	$ -	$ -	$ 48,650	$ 168,974	$ 8,603
438.410 · Stormwater Repairs	$ -	$ -	$ 51,500	$ 50,000	$ -	$ -	$ 50,000	$ -	$ -
438.420 · E. Locust Lane	$ -	$ -	$ -	$ -	$ -		$ 3,816	$ 915,545	$ 36,146
Total 438.000 · Maint. & Repairs - Roads/Bridges	$ -	$ -	$ 51,500	$ 110,000	$ -	$ -	$ 102,466	$ 1,084,519	$ 44,749
446.000 · Storm Water Management									$ -
446.313 · MS4 & TMDL Plan (V&L Report & BRCA)	$ 42,000	$ 42,000	$ 40,000	$ -	$ 4,725	$ 4,725	$ 4,725	$ 9,706	$ 15,111
Total 446.000 · Storm Water Management	$ 42,000	$ 42,000	$ 40,000	$ -	$ 4,725	$ 4,725	$ 4,725	$ 9,706	$ 15,111
456.000 · Culture & Recreation - Library									
456.540 · Library Capital Contribution	$ -	$ -	$ -	$ 105,575	$ 105,575	$ 105,575	$ 105,575	$ 105,575	$ 105,575
Total 456.000 · Culture & Recreation - Library	$ -	$ -	$ -	$ 105,575	$ 105,575	$ 105,575	$ 105,575	$ 105,575	$ 105,575
492.000 · Interfund Operating Transfer									
492.010 · Transfer to Fire & Emergency Svcs Fund	$ -	$ -	$ -	$ -	$ -		$ 100,000	$ -	$ -
Total 492.000 · Interfund Operating Transfer	$ -	$ -	$ -	$ -	$ -	$ -	$ 100,000	$ -	$ -
TOTAL EXPENSE	**$ 1,107,000**	**$ 689,500**	**$ 1,209,000**	**$ 909,575**	**$ 829,017**	**$ 832,300**	**$ 931,918**	**$ 2,454,756**	**$ 180,681**
Net Surplus/(Deficit)	**$ (549,000)**	**$ (130,500)**	**$ (619,000)**	**$ (409,575)**	**$ (245,675)**	**$ (238,871)**	**$ 1,638,398**	**$ (2,195,201)**	**$ (143,518)**
FUND BALANCE - 12/31/YYYY	**$ 338,879**	**$ 887,879**	**$ 1,018,379**		**$ 1,630,576**	**$ 1,637,379**	**$ 1,876,250**	**$ 237,852**	**$ 2,433,053**

EAST MARLBOROUGH TOWNSHIP, CHESTER COUNTY

2026 PRELIMINARY BUDGET

SEWER FUND

No Proposed User Fee Increase $460/EDU & $840/EDU per Year	**2028 ESTIMATED PROJECTIONS**	**2027 ESTIMATED PROJECTIONS**	**2026 PRELIMINARY BUDGET**	**2025 ADOPTED BUDGET**	**2025 ACTUAL AS OF 11/4/2025**	**2025 ESTIMATED**	**2024 ACTUAL**	**2023 ACTUAL**	**2022 ACTUAL**
UNRESTRICTED FUND BALANCE - 1/1/YYYY	**$ 355,838**	**$ 355,838**	**$ 355,838**		**$ 401,970**	**$ 401,970**			
RESTRICTED FUND BALANCE - 1/1/YYYY	**$ 2,188,181**	**$ 2,338,607**	**$ 2,969,962**		**$ 2,969,962**	**$ 2,969,962**			
REVENUE									
341.000 · Interest Earnings									
341.010 · Interest Earnings (3% est.)	$ 138,000	$ 140,650	$ 145,000	$ -	$ 127,902	$ 150,000	$ 191,306	$ 196,308	$ 69,461
Total 341.000 · Interest Earnings	$ 138,000	$ 140,650	$ 145,000	$ -	$ 127,902	$ 150,000	$ 191,306	$ 196,308	$ 69,461
354.000 · State Capital & Operating Grants									
354.040 · Act 537 Grant	$ -	$ -	$ -	$ 19,000	$ 17,100	$ 17,100	$ -	$ -	$ -
Total 354.000 · State Capital & Operating Grants	$ -	$ -	$ -	$ 19,000	$ 17,100	$ 17,100	$ -	$ -	$ -
361.000 · Charges for Services									
361.650 · Sewer Certification Fees	$ 1,050	$ 1,025	$ 1,000	$ 1,000	$ 1,125	$ 1,125	$ 1,498	$ 1,000	$ 5,396
Total 361.000 · Charges for Services	$ 1,050	$ 1,025	$ 1,000	$ 1,000	$ 1,125	$ 1,125	$ 1,498	$ 1,000	$ 5,396
364.000 · Wastewater Collection Revenue									
364.100 · Sewer User Fees (Berkheimer)	$ 1,125,836	$ 1,102,680	$ 1,080,000	$ 1,200,000	$ 1,056,414	$ 1,075,000	$ 1,103,911	$ 1,223,889	$ 981,694
364.102 · Sewer User Fees (Commercial)	$ 158,594	$ 155,332	$ 152,137	$ -	$ 160,425	$ 161,000	$ 123,855	$ -	$ -
364.111 · SewerTap Fees	$ 130,305	$ 127,625	$ 125,000	$ 150,000	$ 120,765	$ 120,765	$ 6,351	$ 221,154	$ 801,371
364.200 · Delinquent Sewer User Fees	$ 15,637	$ 15,315	$ 15,000	$ -	$ 20,115	$ 20,115	$ 13,945	$ -	$ -
364.150 · Sewer Conveyance Revenue	$ 31,273	$ 30,630	$ 30,000	$ 20,000	$ 30,184	$ 30,500	$ 26,379	$ 17,739	$ 29,007
Total 364.000 · Wastewater Collection Revenue	$ 1,461,645	$ 1,431,582	$ 1,402,137	$ 1,370,000	$ 1,387,903	$ 1,407,380	$ 1,274,440	$ 1,508,782	$ 1,816,176
392.000 · Interfund Operating Transfers									
392.010 · Restricted Sewer Fund	$ 168,773	$ 150,426	$ 631,355	$ -	$ -	$ -	$ -	$ -	$ -
Total 392.000 · Interfund Operating Transfers	$ 168,773	$ 150,426	$ 631,355	$ -	$ -	$ -	$ -	$ -	$ -
395.000 · Other Funding Sources									
395.· Sewer Payment (All)	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 55,370	$ 24,150
395.6 · Grinder Pump Purchase Reimburse	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 6,960	$ 11,932
395.010 · Refund of Prior Year Expend	$ -	$ -	$ -	$ -	$ -	$ -	$ 4,840	$ -	$ -
Total 395.000 · Other Financing Sources	$ -	$ -	$ -	$ -	$ -	$ -	$ 4,840	$ 62,330	$ 36,082
TOTAL REVENUE	**$ 1,769,468**	**$ 1,723,683**	**$ 2,179,492**	**$ 1,390,000**	**$ 1,534,030**	**$ 1,575,605**	**$ 1,472,084**	**$ 1,768,420**	**$ 1,927,115**

EAST MARLBOROUGH TOWNSHIP, CHESTER COUNTY

2026 PRELIMINARY BUDGET

SEWER FUND

No Proposed User Fee Increase $460/EDU & $840/EDU per Year	2028 ESTIMATED PROJECTIONS	2027 ESTIMATED PROJECTIONS	2026 PRELIMINARY BUDGET	2025 ADOPTED BUDGET	2025 ACTUAL AS OF 11/4/2025	2025 ESTIMATED	2024 ACTUAL	2023 ACTUAL	2022 ACTUAL
EXPENSE									
395.3 Sewer Discount	-	-	-	-	-	-	400	-	-
401.000 · Administration									
401.110 · Administrative Services	-	-	-	-	-	-	-	-	638
401.460 · Training & Certification	2,085	2,042	2,000	1,500	1,315	1,315	1,603	3,939	1,895
Total 401.000 · Administration	2,085	2,042	2,000	1,500	1,315	1,315	1,603	3,939	2,533
402.000 · Financial Administration									
402.310 · Outside Accounting Services	-	-	-	4,000	8,758	8,758	6,828	14,739	10,684
402.311 · Auditing Services	5,212	5,105	5,000	3,850	1,000	3,850	3,600	3,000	5,000
Total 402.000 · Financial Administration	5,212	5,105	5,000	7,850	9,758	12,608	10,428	17,739	15,684
404.000 · Solicitor/Legal Services									
404.310 · Legal Services-Municipal Liens	2,147	2,103	2,060	-	1,562	1,600	3,081	3,685	-
404.314 · Legal Fees	5,212	5,105	5,000	4,500	3,975	4,500	-	-	-
Total 404.000 · Solicitor/Legal Services	7,360	7,208	7,060	4,500	5,537	6,100	3,081	3,685	-
406.000 · Other General Government Admin.									
406.318 · Other Operating Services	2,853	2,795	2,737	2,500	2,189	2,500	2,073	3,506	3,177
406.319 · Bounced Check	-	-	-	-	-	-	293	50	-
406.420 · Dues Subscriptions&Memberships	1,564	1,532	1,500	1,800	429	500	1,244	1,622	500
Total 406.000 · Other General Government Admin.	4,417	4,326	4,237	4,300	2,618	3,000	3,610	5,177	3,677
408.000 · Engineering Services									
408.310 · Engineering Services	7,818	7,658	7,500	6,000	2,744	3,000	9,820	21,827	2,429
408.315 · Act 537 Update	10,685	10,465	10,250	9,000	1,083	2,000	13,919	39,991	45,758
Total 408.000 · Engineering Services	18,503	18,123	17,750	15,000	3,827	5,000	23,739	61,818	48,187
429.000 · Operations									
429.100 · Payroll	-	-	-	-	-	-	-	247,002	-
429.110 · Payroll Taxes	-	-	-	-	-	-	-	17,751	-
429.220 · Operating Supplies & Materials	8,590	8,413	8,240	8,000	6,788	8,000	5,177	7,615	4,144
429.221 · Chemicals/Filters	31,273	30,630	30,000	30,000	21,921	22,000	34,209	31,094	16,965
429.231 · Fuel Expense	12,509	12,252	12,000	10,000	6,256	10,000	8,570	5,231	4,099
429.260 · Small Tools & Minor Equipment	2,085	2,042	2,000	3,500	902	1,500	-	75	65
429.317 · Lab Analysis	36,485	35,735	35,000	32,000	31,132	32,000	35,161	32,753	27,849
429.319 · Reimbursement	10,404	10,200	10,000	20,000	5,210	8,000	16,381	24,937	56,075
429.321 · Telephone Service	9,382	9,189	9,000	12,500	7,002	8,500	11,499	8,514	6,496
429.361 · Electrical Service	146,025	143,022	140,080	135,000	109,618	135,000	161,791	84,136	112,913
429.367 · Refuse Disposal	2,198	2,153	2,100	2,000	1,386	2,000	2,256	3,937	3,469
429.370 · Treatment Plant Maint & Repairs	80,529	78,872	77,250	70,000	51,070	70,000	79,951	18,969	121,768
429.372 · Pump Station Maint. & Repairs	78,183	76,575	75,000	100,000	43,861	75,000	81,185	35,596	36,993
429.374 · Equipment Maint. & Repairs	-	-	-	-	-	-	-	-	-
429.375 · Grinder Pump Maint. & Repairs	114,669	112,310	110,000	105,000	126,671	105,000	112,600	91,266	99,240
429.376 · Generator Maintenance	5,212	5,105	5,000	5,000	2,139	2,500	9,336	19,140	43,823
429.451 · Vehicle Maint. & Repairs	2,900	2,841	2,782	5,000	214	1,000	2,087	2,070	5,836
429.700 · Capital Expenditures	27,500	-	480,000	362,000	15,012	15,012	28,314	1,481,206	-
429.xxx · Maintenance	-	-	-	-	-	-	-	-	-
Total 429.000 · Operations	567,944	529,338	998,452	900,000	429,182	495,512	588,517	2,111,292	

EAST MARLBOROUGH TOWNSHIP, CHESTER COUNTY

2026 PRELIMINARY BUDGET

SEWER FUND

No Proposed User Fee Increase $460/EDU & $840/EDU per Year	2028 ESTIMATED PROJECTIONS	2027 ESTIMATED PROJECTIONS	2026 PRELIMINARY BUDGET	2025 ADOPTED BUDGET	2025 ACTUAL AS OF 11/4/2025	2025 ESTIMATED	2024 ACTUAL	2023 ACTUAL	2022 ACTUAL
471.000 · Debt Principal (Dec. 2032 Final Payment)									$ 539,736
471.100 · Debt Service Principal & Agent Admin Fees	$ 500,809	$ 495,809	$ 485,809	$ 475,809	$ 476,616	$ 476,616	$ 455,808	$ 435,000	$ 425,000
Total 471.000 · Debt Principal	$ 500,809	$ 495,809	$ 485,809	$ 475,809	$ 476,616	$ 476,616	$ 455,808	$ 435,000	$ 425,000
472.000 · Debt Interest (Dec. 2032 Final Payment)									
472.100 · Debt Service Interest	$ 50,200	$ 61,400	$ 71,200	$ 85,528	$ 85,528	$ 85,528	$ 103,728	$ 121,128	$ 138,128
Total 472.000 · Debt Interest	$ 50,200	$ 61,400	$ 71,200	$ 85,528	$ 85,528	$ 85,528	$ 103,728	$ 121,128	$ 138,128
486.000 · Insurance, Casualty, and Surety									
486.100 · Insurance - Liability	$ 10,946	$ 10,721	$ 10,500	$ 9,530	$ 13,284	$ 13,284	$ 9,967	$ 7,689	$ 8,159
486.300 · Insurance - Automobile	$ 3,753	$ 3,676	$ 3,600	$ 3,972	$ 5,741	$ 5,741	$ 2,952	$ 7,526	$ 1,913
Total 486.000 · Insurance, Casualty, and Surety	$ 14,698	$ 14,396	$ 14,100	$ 13,502	$ 19,025	$ 19,025	$ 12,919	$ 15,215	$ 10,072
487.000 · Health Insurance Benefits									
487.196 · Health Insurance	$ 116,232	$ 113,842	$ 111,500	$ 137,198	$ 89,585	$ 106,000	$ 69,342	$ 127,484	$ 55,660
Total 487.000 · Health Insurance Benefits	$ 116,232	$ 113,842	$ 111,500	$ 137,198	$ 89,585	$ 106,000	$ 69,342	$ 127,484	$ 55,660
491.10 · Refund of Prior Year Revenue									$ 47,105
492.000 · Interfund Operating Transfers									
492.010 · Transfer to General Fund (Payroll)	$ 482,008	$ 472,094	$ 462,384	$ 411,034	$ 382,757	$ 411,034	$ 251,902	$ (4,438)	$ 203,250
492.020 · Transfer to Sewer Restricted Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ 118,805	$ -	$ -
Total 492.000 · Interfund Operating Transfers	$ 482,008	$ 472,094	$ 462,384	$ 411,034	$ 382,757	$ 411,034	$ 370,706	$ (4,438)	$ 203,250
495.1 · Sewer Payroll & Overtime	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 97,806
506.10 · Grinder Pump Reimbursable	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 11,932
TOTAL EXPENSE	**$ 1,769,469**	**$ 1,723,683**	**$ 2,179,492**	**$ 2,056,220**	**$ 1,505,747**	**$ 1,621,737**	**$ 1,643,480**	**$ 2,898,038**	**$ 1,598,770**
Net Surplus/(Deficit)	**$ (0)**	**$ 0**	**$ (0)**	**$ (666,220)**	**$ 28,282**	**$ (46,132)**	**$ (171,397)**	**$ (1,129,618)**	**$ 328,346**
UNRESTRICTED FUND BALANCE - 12/31/YYYY	**$ 355,838**	**$ 355,838**	**$ 355,838**		**$ 430,252**	**$ 355,838**			
RESTRICTED FUND BALANCE - 12/31/YYYY	**$ 2,019,408**	**$ 2,188,181**	**$ 2,338,607**		**$ 2,969,962**	**$ 2,969,962**			

EAST MARLBOROUGH TOWNSHIP, CHESTER COUNTY

2026 PRELIMINARY BUDGET

FIRE & EMERGENCY SERVICES FUND

No Tax Increase 2026 Total Millage = 2.75	2028 ESTIMATED PROJECTIONS	2027 ESTIMATED PROJECTIONS	2026 PRELIMINARY BUDGET	2025 ADOPTED BUDGET	2025 ACTUAL 10/30/2025	2025 PROJECTED YEAR-END	2024 ACTUAL	2023 ACTUAL	2022 ACTUAL
FUND BALANCE 1/1/YYYY	**$1,856,985**	**$1,555,835**	**$1,094,619**		**$403,579**	**$403,579**	**$261,212**	**$209,871**	**$147,655**
REVENUE									
301.000 · Real Estate Taxes									
301.110 · Fire Protection Tax (2.25 Mills)	$ 1,695,000	$ 1,694,000	$ 1,693,500	$ 1,504,342	$ 1,713,098	$ 1,713,098	$ 513,118	$ 515,906	$ 563,620
301.130 · Emergency Services Tax (0.5 Mills)	$ 378,000	$ 377,500	$ 377,000	$ 376,085	$ 380,060	$ 380,060	$ 58,240	$ 57,104	$ 51,747
301.140 · Delinquent Tax	$ 16,000	$ 16,000	$ 16,000	$ -	$ 14,022	$ 16,000	$ -	$ -	$ -
Total 301.000 · Real Estate Taxes (2.75 Mills total)	$ 2,089,000	$ 2,087,500	$ 2,086,500	$ 1,880,427	$ 2,107,179	$ 2,109,158	$ 571,357	$ 573,010	$ 615,368
303.000 · Special Levy Taxes									
303.104 · Hydrant Tax (Not collect in 2026)	$ -	$ -	$ -	$ 55,000	$ 47,299	$ 50,000	$ 56,664	$ 43,682	$ -
Total 303.000 · Special Levy Taxes	$ -	$ -	$ -	$ 55,000	$ 47,299	$ 50,000	$ 56,664	$ 43,682	$ -
310.000 · Local Tax Enabling Act									
310.130 · Local Services Tax	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 57,000	$ 56,501
Total 310.000 · Local Tax Enabling Act	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 57,000	$ 56,501
341.000 · Interest Earnings (1.5% Est.)									
341.010 · Fund Account Interest	$ 59,190	$ 54,650	$ 47,717	$ -	$ 31,372	$ 40,000	$ 27,655	$ 20,583	$ 3,999
Total 341.000 · Interest Earnings	$ 59,190	$ 54,650	$ 47,717	$ -	$ 31,372	$ 40,000	$ 27,655	$ 20,583	$ 3,999
357.000 · Local Government Units									
357.100 · Workers Comp. Reimbursement	$ 19,363	$ 18,965	$ 18,575	$ 13,000	$ 23,972	$ 23,972	$ -	$ 12,338	$ 4,665
Total 357.000 · Local Government Units	$ 19,363	$ 18,965	$ 18,575	$ 13,000	$ 23,972	$ 23,972	$ -	$ 12,338	$ 4,665
361.000 · Impact Fees									
361.370 · Emergency Services Impact Fee	$ -	$ -		$ -	$ -	$ -	$ -	$ 5,000	$ 8,600
Total 361.000 · Impact Fees	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 5,000	$ 8,600
392.000 · Interfund Operating Transfers									
392.010 · Transfer from General Fund (ES Impact Fees)	$ 500	$ 1,000	$ 2,000	$ 1,500	$ 6,269	$ 6,269	$ -	$ 15,403	$ 4,200
392.020 · Transfer from ARPA Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ 422,153	$ 209,774	$ -
392.030 · Transfer from Operating Reserve	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 10,234
392.040 · Transfer from Capital Improvement	$ -	$ -	$ -	$ -	$ -	$ -	$ 100,000	$ -	$ -
Total 392.000 · Interfund Operating Transfers	$ 500	$ 1,000	$ 2,000	$ 1,500	$ 6,269	$ 6,269	$ 522,153	$ 225,176	$ 14,434
TOTAL REVENUE	**$ 2,168,053**	**$ 2,162,115**	**$ 2,154,792**	**$ 1,949,927**	**$ 2,216,091**	**$ 2,229,399**	**$ 1,177,830**	**$ 936,790**	**$ 703,566**
EXPENSE									
411.000 · Public Safety - Fire									
411.380 · Fire Hydrant Rental	$66,000	$65,000	$65,000	$55,000	$52,112	$65,000	$61,511	$59,695	$0
411.430 · Fire Tax Remittances	$1,600,000	$1,400,000	$1,233,000	$1,017,848	$1,045,449	$1,075,000	$733,820	$683,260	$385,247
Total 411.000 · Public Safety - Fire	$1,666,000	$1,465,000	$1,298,000	$1,072,848	$1,097,561	$1,140,000	$795,331	$742,955	$385,247
412.000 · Public Safety - ES									
412.430 · ES Tax Remittances	$377,000	$377,000	$377,000	$376,085	$348,483	$376,087	$228,144	$129,030	$246,305
Total 412.000 · Public Safety - ES	$377,000	$377,000	$377,000	$376,085	$348,483	$376,087	$228,144	$129,030	$246,305
484.000 · Insurance									
484.354 · Workers Comp. Insurance	$19,363	$18,965	$18,575	$13,000	$18,021	$22,272	$11,987	$13,464	$9,798
Total 484.000 · Insurance	$19,363	$18,965	$18,575	$13,000	$18,021	$22,272	$11,987	$13,464	$9,798
TOTAL EXPENSE	**$2,062,363**	**$1,860,965**	**$1,693,575**	**$1,461,933**	**$1,464,065**	**$1,538,359**	**$1,035,462**	**$885,449**	**$641,350**
Net Surplus/(Deficit)	**$105,689**	**$301,150**	**$461,217**	**$487,994**	**$752,026**	**$691,040**	**$142,367**	**$51,341**	**$62,216**
FUND BALANCE 12/31/YYYY	**$1,962,675**	**$1,856,985**	**$1,555,835**	**$487,994**	**$1,155,604**	**$1,094,619**	**$403,579**	**$261,212**	**$209,871**

Regional Commission Municipal Obligation	**2027 Projected**	$ 1,769,295	**Qrtly**	**$ 442,324**
10% Projected Increase	**2028 Projected**	$ 1,946,225	**Qrtly**	**$ 486,556**
10% Projected Increase	**2029 Projected**	$ 2,140,847	**Qrtly**	**$ 535,212**

EAST MARLBOROUGH TOWNSHIP, CHESTER COUNTY

2026 PRELIMINARY BUDGET

LIQUID FUELS FUND

No Increase in State Funding	2028 ESTIMATED PROJECTIONS	2027 ESTIMATED PROJECTIONS	2026 PRELIMINARY BUDGET	2025 ADOPTED BUDGET	2025 ACTUAL 11/5/2025	2025 PROJECTED YEAR-END	2024 ACTUAL	2023 ACTUAL	2022 ACTUAL
FUND BALANCE - 1/1/YYYY	**$ 194,313**	**$ 179,523**	**$ 164,233**			**$ 147,188**	**$ 118,801**	**$ 28,519**	**$ 98,711**
REVENUE									
230.000 · Transfers In									
230.100 · General Fund	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 73,187.00	$ -
Total 230.000 · Transfers In	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 73,187.00	$ -
341.000 · Interest Earnings									
341.010 · Interest Earnings	$ 14,000	$ 14,500	$ 15,000	$ -	$ 13,227	$ 16,715	$ 12,018	$ 13,810	$ 2,724
Total 341.000 · Interest Earnings	$ 14,000	$ 14,500	$ 15,000	$ -	$ 13,227	$ 16,715	$ 12,018	$ 13,810	$ 2,724
355.000 · State Shared Revenues									
355.020 · Liquid Fuels Tax (Act 665)	$ 287,850	$ 287,850	$ 287,850	$ 278,000	$ 287,849	$ 287,849	$ 282,967	$ 282,922	$ 276,708
355.030 · Turnback Allocation (Act 32)	$ 51,440	$ 51,440	$ 51,440	$ 51,440	$ 51,440	$ 51,440	$ 51,440	$ 51,440	$ 51,440
Total 355.000 · State Shared Revenues	$ 339,290	$ 339,290	$ 339,290	$ 329,440	$ 339,289	$ 339,289	$ 334,407	$ 334,362	$ 328,148
TOTAL REVENUE	**$ 353,290**	**$ 353,790**	**$ 354,290**	**$ 329,440**	**$ 352,516**	**$ 356,004**	**$ 346,425**	**$ 421,358**	**$ 330,872**
EXPENSE									
432.000 · Snow & Ice Removal									
432.100 · Snow & Ice Removal	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 12,058
Total 432.000 · Snow & Ice Removal	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 12,058
433.000 · Traffic Control Devices									
433.370 · Traffic Control Devices	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 14,556
Total 433.000 · Traffic Control Devices	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 14,556
438.000 · Road Maintenance									
438.370 · Maint. & Repairs Roads & Bridges	$ 339,000	$ 339,000	$ 339,000	$ 329,440	$ 338,959	$ 338,959	$ 318,038	$ 331,076	$ 208,202
Total 438.000 · Road Maintenance	$ 339,000	$ 339,000	$ 339,000	$ 329,440	$ 338,959	$ 338,959	$ 318,038	$ 331,076	$ 208,202
439.000 · Road Construction									
439.600 · Road Construction	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 107,617
Total 439.000 · Road Construction	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 107,617
492.000 · Interfund Transfers									
492.100 · General Fund Transfer	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 58,632
Total 492.000 · Interfund Transfers	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 58,632
TOTAL EXPENSE	**$ 339,000**	**$ 339,000**	**$ 339,000**	**$ 329,440**	**$ 338,959**	**$ 338,959**	**$ 318,038**	**$ 331,076**	**$ 401,065**
Net Surplus/(Deficit)	$ 14,290	$ 14,790	$ 15,290	$ -	$ 13,557	$ 17,045	$ 28,387	$ 90,282	$ (70,192)
FUND BALANCE - 12/31/YYYY	$ 208,603	$ 194,313	$ 179,523	$ -	$ -	$ 164,233	$ 147,188	$ 118,801	$ 28,519

EAST MARLBOROUGH TOWNSHIP, CHESTER COUNTY

2026 PRELIMINARY BUDGET

PARKS FUND

No Tax Levied	2028 ESTIMATED PROJECTIONS	2027 ESTIMATED PROJECTIONS	2026 PRELIMINARY BUDGET	2025 ADOPTED BUDGET	2025 ACTUAL 11/5/2025	2025 PROJECTED YEAR-END	2024 ACTUAL	2023 ACTUAL	2022 ACTUAL
FUND BALANCE - 1/1/YYYY	**$ 41,776**	**$ 46,526**	**$ 99,613**			**$ 132,439**	**$ 150,810**	**$ 191,941**	**$ 199,946**
Revenue									
341.000 · Interest Earnings									
341.010 · Interest Earnings	$ 3,700	$ 3,900	$ 4,200	$ -	$ 4,421	$ 5,200	$ 7,094	$ 7,179	$ 2,954
Total 341.000 · Interest Earnings	$ 3,700	$ 3,900	$ 4,200	$ -	$ 4,421	$ 5,200	$ 7,094	$ 7,179	$ 2,954
363.000 · Impact Fees									
363.100 · Open Space Impact Fee	$ -	$ -	$ -	$ -	$ -		$ -	$ 13,500	$ 63,600
Total 363.000 · Impact Fees	$ -	$ -	$ -	$ -	$ -		$ -	$ 13,500	$ 63,600
Total 341.000 · Interfund Operating Transfer									
392.010 · General Fund Transfer	$ 500	$ 750	$ 1,000	$ 1,000	$ 1,000	$ 1,000	$ -	$ 60,984	$ -
392.020 · Open Space Fund Transfer	$ 39,500	$ 39,000	$ 39,000	$ 38,000	$ 38,000	$ 38,000	$ 37,000	$ 43,500	$ -
Total 392.000 · Interfund Operating Transfer	$ 40,000	$ 39,750	$ 40,000	$ 39,000	$ 39,000	$ 39,000	$ 37,000	$ 104,484	$ -
395.000 · Miscellaneous Income									
395.010 · General Fund Transfer	$ -	$ -	$ -	$ -	$ -	$ -	$ 552	$ 68	$ -
Total 395.000 · Miscellaneous Income	$ -	$ -	$ -	$ -	$ -	$ -	$ 552	$ 68	
Total Revenue	**$ 43,700**	**$ 43,650**	**$ 44,200**	**$ 39,000**	**$ 43,421**	**$ 44,200**	**$ 44,646**	**$ 125,231**	**$ 66,554**
Expenses									
454.000 · Culture/Recreation - Parks									
454.260 · Minor Equipment	$ 3,000	$ 3,500	$ 3,000	$ 3,000	$ 1,384	$ 3,000	$ -	$ 528	$ 162
454.360 · Utilities	$ 2,650	$ 2,600	$ 2,500	$ 2,500	$ 1,660	$ 2,500	$ 1,843	$ 2,190	$ 1,512
454.373 · Building Maintenance	$ 9,000	$ 9,000	$ 8,000	$ 5,000	$ 7,902	$ 8,000	$ 135	$ 5,648	$ 22,373
454.450 · Property Maintenance	$ 32,500	$ 31,500	$ 30,000	$ 5,700	$ 2,980	$ 5,700	$ 9,226	$ 6,215	$ 4,277
454.460 · Training & Certification	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 900
Total 454.000 · Culture/Recreation - Parks	$ 47,150	$ 46,600	$ 43,500	$ 16,200	$ 13,925	$ 19,200	$ 11,204	$ 14,582	$ 29,224
461.000 · Community Development									
461.240 · Operating Supplies	$ 1,900	$ 1,800	$ 1,700	$ 1,700	$ 27	$ 250	$ 2,313	$ 1,312	$ 1,834
Total 461.000 · Community Development	$ 1,900	$ 1,800	$ 1,700	$ 1,700	$ 27	$ 250	$ 2,313	$ 1,312	$ 1,834
492.000 · Interfund Operating Transfers									
492.010 · Transfer to General Fund	$ -	$ -	$ 52,087	$ 57,576	$ 39,596	$ 57,576	$ 49,500	$ 150,468	$ 43,500
Total 492.000 · Interfund Operating Transfers	$ -	$ -	$ 52,087	$ 57,576	$ 39,596	$ 57,576	$ 49,500	$ 150,468	$ 43,500
Total Expenses	**$ 49,050**	**$ 48,400**	**$ 97,287**	**$ 75,476**	**$ 53,549**	**$ 77,026**	**$ 63,017**	**$ 166,361**	**$ 74,559**

EAST MARLBOROUGH TOWNSHIP, CHESTER COUNTY

2026 PRELIMINARY BUDGET

OPEN SPACE FUND

No Proposed Tax Increase Total Millage = 0.20	2028 ESTIMATED PROJECTIONS	2027 ESTIMATED PROJECTIONS	2026 PRELIMINARY BUDGET	2025 ADOPTED BUDGET	2025 ACTUAL AS OF 10/30/25	2025 ESTIMATED YEAR-END	2024 ACTUAL	2023 ACTUAL	2022 ACTUAL
FUND BALANCE - 1/1/YYYY	**$ 2,096,634**	**$ 2,096,634**	**$ 1,919,373**			**$ 1,726,353**	**$ 1,521,961**	**$ 1,386,386**	**$ 1,229,447**
REVENUE									
301.000 · Real Estate Taxes									
301.110 · Open Space Taxes (0.20 Mills)	$ 158,000	$ 157,000	$ 155,000	$ 152,000	$ 152,065	$ 155,000	$ 155,387	$ 152,923	$ 138,162
301.400 · Delinquent Open Space Taxes	$ 1,000	$ 1,000	$ 1,000	$ -	$ 1,020	$ 1,020		$ -	$ -
Total 301.000 · Real Estate Taxes	$ 159,000	$ 158,000	$ 156,000	$ 152,000	$ 153,085	$ 156,020	$ 155,387	$ 152,923	$ 138,162
341.000 · Interest Earnings									
341.010 · Open Space Fund Interest (3% est.)	$ 67,669	$ 67,639	$ 62,261	$ -	$ 59,554	$ 75,000	$ 86,005	$ 75,501	$ 20,327
Total 341.000 · Interest Earnings	$ 67,669	$ 67,639	$ 62,261	$ -	$ 59,554	$ 75,000	$ 86,005	$ 75,501	$ 20,327
TOTAL REVENUE	**$ 226,669**	**$ 225,639**	**$ 218,261**	**$ 152,000**	**$ 212,639**	**$ 231,020**	**$ 241,392**	**$ 228,425**	**$ 158,489**
EXPENSE									
401.000 · Administration									
401.310 · Professional Services	$ 2,200	$ 2,100	$ 2,000	$ 2,500	$ -	$ -	$ -	$ (650)	$ 1,550
Total 401.000 · Administration	$ 2,200	$ 2,100	$ 2,000	$ 2,500	$ -	$ -	$ -	$ (650)	$ 1,550
461.000 · Conservation of Natural Resources									
461.710 · Open Space Preservation	$ -	$ -	$ -	$ -	$ -		$ -	$ 50,000	$ -
Total 461.000 · Conservation of Natural Resources	$ -	$ -	$ -	$ -	$ -	$ -	$ -	$ 50,000	$ -
492.000 · Interfund Operating Transfers									
492.010 · Transfer to Park Fund	$ 39,750	$ 39,500	$ 39,000	$ 38,000	$ 38,000	$ 38,000	$ 37,000	$ 43,500	$ -
Total 492.000 · Interfund Operating Transfers	$ 39,750	$ 39,500	$ 39,000	$ 38,000	$ 38,000	$ 38,000	$ 37,000	$ 43,500	$ -
TOTAL EXPENSE	**$ 41,950**	**$ 41,600**	**$ 41,000**	**$ 40,500**	**$ 38,000**	**$ 38,000**	**$ 37,000**	**$ 92,850**	**$ 1,550**
Net Surplus/(Deficit)	**$ 184,719**	**$ 184,039**	**$ 177,261**	**$ 111,500**	**$ 174,639**	**$ 193,020**	**$ 204,392**	**$ 135,575**	**$ 156,939**
FUND BALANCE - 12/31/YYYY	**$ 2,281,353**	**$ 2,280,673**	**$ 2,096,634**			**$ 1,919,373**	**$ 1,726,353**	**$ 1,521,961**	**$ 1,386,386**

EAST MARLBOROUGH TOWNSHIP, CHESTER COUNTY

2026 PRELIMINARY BUDGET

LIBRARY FUND

No Tax Increase Total Millage = 0.183	2028 ESTIMATED PROJECTIONS	2027 ESTIMATED PROJECTIONS	2026 PRELIMINARY BUDGET	2025 ADOPTED BUDGET	2025 ACTUAL 10/30/2025	2025 PROJECTED YEAR-END	2024 ACTUAL	2023 ACTUAL	2022 ACTUAL
FUND BALANCE - 1/1/YYYY	**$ 53,813**	**$ 61,731**	**$ 66,464**		**$ 59,964**	**$ 59,964**	**$ 17,794**	**$ 13,012**	**$ 4,120**
REVENUE									
301.000 · Real Estate Taxes									
301.110 · Library Taxes (0.183 Mills)	$ 140,000	$ 140,000	$ 138,000	$ 138,000	$ 138,748	$ 140,000	$ 141,933	$ 140,346	$ 141,006
301.400 · Delinquent Library Taxes	$ 950	$ 1,000	$ 1,100	$ -	$ 933	$ 1,000	$ -	$ -	$ -
Total 301.000 · Real Estate Taxes	$ 140,950	$ 141,000	$ 139,100	$ 138,000	$ 139,681	$ 141,000	$ 141,933	$ 140,346	$ 141,006
341.000 · Interest Earnings									
341.010 · Library Fund Interest (est. 3%)	$ 5,843	$ 6,082	$ 6,167	$ -	$ 2,634	$ 3,500	$ 3,737	$ 2,436	$ 212
Total 341.000 · Interest Earnings	$ 5,843	$ 6,082	$ 6,167	$ -	$ 2,634	$ 3,500	$ 3,737	$ 2,436	$ 212
TOTAL REVENUE	**$ 146,793**	**$ 147,082**	**$ 145,267**	**$ 138,000**	**$ 142,315**	**$ 144,500**	**$ 145,670**	**$ 142,782**	**$ 141,218**
EXPENSE									
456.000 · Culture/Recreation - Library									
456.430 · Library Remittances	$ 155,000	$ 155,000	$ 150,000	$ 138,000	$ 138,000	$ 138,000	$ 103,500	$ 138,000	$ 128,000
Total 456.000 · Culture/Recreation - Library	$ 155,000	$ 155,000	$ 150,000	$ 138,000	$ 138,000	$ 138,000	$ 103,500	$ 138,000	$ 128,000
TOTAL EXPENSE	**$ 155,000**	**$ 155,000**	**$ 150,000**	**$ 138,000**	**$ 138,000**	**$ 138,000**	**$ 103,500**	**$ 138,000**	**$ 128,000**
Net Surplus/(Deficit)	$ (8,207)	$ (7,918)	$ (4,733)	$ -	$ 4,315	$ 6,500	$ 42,170	$ 4,782	$ 13,218
FUND BALANCE - 12/31/YYYY	**$ 45,606**	**$ 53,813**	**$ 61,731**	**$ -**	**$ 64,280**	**$ 66,464**	**$ 59,964**	**$ 17,794**	**$ 13,012**